#### Translation

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# Summary of Consolidated Financial Results for the Year Ended March 31, 2024 (Based on Japanese GAAP)

May 15, 2024

Company name: NEW COSMOS ELECTRIC CO., LTD.

Stock exchange listing: Tokyo

Stock code: 6824 URL https://www.new-cosmos.co.jp/

Representative: President and Representative Director Yoshinori Takahashi

Director, Senior Corporate

Inquiries: Officer, Administrative Senior General Taizo Murata TEL 06-6308-3112

Manager

Scheduled date of ordinary general meeting of shareholders:

Scheduled date to file Securities Report:

Scheduled date to commence dividend payments:

June 27, 2024

June 27, 2024

June 28, 2024

Preparation of supplementary material on financial results: Yes
Holding of financial results meeting: Yes

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

#### (1) Consolidated operating results

Percentages indicate year-on-year changes

|                                  | Net sales       |     | Operating pr    | ofit   | Ordinary profit |        | Profit attributable to owners of parent |        |
|----------------------------------|-----------------|-----|-----------------|--------|-----------------|--------|---|--------|
|                                  | Millions of yen | %   | Millions of yen | %      | Millions of yen | %      | Millions of yen                         | %      |
| Fiscal year ended March 31, 2024 | 38,546          | 3.6 | 4,086           | (28.2) | 4,809           | (23.3) | 2,959                                   | (20.8) |
| Fiscal year ended March 31, 2023 | 37,206          | 8.4 | 5,693           | 4.8    | 6,269           | 3.7    | 3,736                                   | (1.0)  |

|                                  | Basic earnings per share | Diluted earnings per share | Return on equity | Ratio of ordinary profit to total assets | Ratio of operating profit to net sales |
|----------------------------------|--------------------------|----------------------------|------------------|--|--|
|                                  | Yen                      | Yen                        | %                | %  | %                                      |
| Fiscal year ended March 31, 2024 | 239.62                   | -                          | 7.0              | 7.9                                      | 10.6                                   |
| Fiscal year ended March 31, 2023 | 302.75                   | _                          | 9.8              | 11.9                                     | 15.3                                   |

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31, 2024: ¥134 million For the fiscal year ended March 31, 2023: ¥96 million

### (2) Consolidated financial position

|                      | Total assets    | Net assets      | Equity-to-asset ratio | Net assets per share |
|----------------------|-----------------|-----------------|-----------------------|----------------------|
|                      | Millions of yen | Millions of yen | %                     | Yen                  |
| As of March 31, 2024 | 66,837          | 47,650          | 66.4                  | 3,591.96             |
| As of March 31, 2023 | 54,930          | 43,031          | 73.1                  | 3,250.91             |

Reference: Equity

As of March 31, 2024: 44,370 million As of March 31, 2023: 40,135 million

## (3) Consolidated cash flows

|                                  | Cash flows from      | Cash flows from      | Cash flows from      | Cash and cash equivalents |
|----------------------------------|----------------------|----------------------|----------------------|---------------------------|
|                                  | operating activities | investing activities | financing activities | at end of period          |
|                                  | Millions of yen      | Millions of yen      | Millions of yen      | Millions of yen           |
| Fiscal year ended March 31, 2024 | 2,549                | (2,322)              | 4,265                | 19,997                    |
| Fiscal year ended March 31, 2023 | 2,619                | (1,487)              | (1,011)              | 15,138                    |

#### 2. Cash dividends

|  |                 | Annu            | al dividends per | share           |       | Total cash        | Dividend payout | Ratio of dividends<br>to net assets<br>(Consolidated) |
|--|-----------------|-----------------|------------------|-----------------|-------|-------------------|-----------------|---|
|  | 1st quarter-end | 2nd quarter-end | 3rd quarter-end  | Fiscal year-end | Total | dividends (Total) |                 |   |
|  | Yen             | Yen             | Yen              | Yen             | Yen   | Millions of yen   | %               | %   |
| Fiscal year ended March 31, 2023         | -               | 0.00            | -                | 47.00           | 47.00 | 580               | 15.5            | 1.5   |
| Fiscal year ended March 31, 2024         | -               | 0.00            | =                | 48.00           | 48.00 | 592               | 20.0            | 1.4   |
| Year ending March 31, 2025<br>(Forecast) | _               | 0.00            | _                | 48.00           | 48.00 |                   | 24.9            |   |

3. Forecast of consolidated financial results for the year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

Percentages indicate year-on-year changes

|           | Net sales       |     | Operating profit |     | Ordinary profit |        | Ordinary profit |        | Profit attributable to owners of parent |  | Basic earnings per share |
|-----------|-----------------|-----|------------------|-----|-----------------|--------|-----------------|--------|---|--|--------------------------|
|           | Millions of yen | %   | Millions of yen  | %   | Millions of yen | %      | Millions of yen | %      | Yen                                     |  |                          |
| Full year | 41,661          | 8.1 | 4,100            | 0.3 | 4,150           | (13.7) | 2,380           | (19.6) | 192.60                                  |  |                          |

#### 4. Notes

(1) Changes in significant subsidiaries during the fiscal year ended March 31, 2024

Yes

(changes in specified subsidiaries resulting in the change in scope of consolidation): Newly included: 1 company (TAIWAN NEW COSMOS ELECTRIC CO., LTD.)

Excluded: None

(2) Changes in accounting policies, changes in accounting estimates, and restatement

Changes in accounting policies due to revisions to accounting standards and other regulations:

None
Changes in accounting policies due to other reasons:

None
Changes in accounting estimates:

None
Restatement:

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

|   | 1                 | ,                                |                   |
|---|-------------------|----------------------------------|-------------------|
| As of March 31, 2024                        | 12,561,000 shares | As of March 31, 2023             | 12,561,000 shares |
| Number of treasury shares at the end of the | period            |                                  |                   |
| As of March 31, 2024                        | 208,227 shares    | As of March 31, 2023             | 215,027 shares    |
| Average number of shares during the perio   | d                 |                                  |                   |
| Fiscal year ended March 31, 2024            | 12,350,681 shares | Fiscal year ended March 31, 2023 | 12,343,257 shares |

<sup>\*</sup> Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

 $(Cautionary\ statement\ with\ respect\ to\ forward-looking\ statements)$ 

The forward-looking statements contained in this summary are based on the information currently available and certain assumptions considered reasonable. Actual operating results may differ significantly from these forecasts due to various factors.

<sup>\*</sup> Proper use of earnings forecasts, and other special matters

## Consolidated financial statements Consolidated balance sheets

| (Thousand |  |  |
|-----------|--|--|
|           |  |  |
|           |  |  |
|           |  |  |

|   | A£M                     | A = -£M =                               |
|---|-------------------------|---|
|   | As of March 31, 2023    | As of March 31, 2024                    |
| Assets  |                         |   |
| Current assets                                      |                         | • |
| Cash and deposits                                   | 15,676,551              | 20,798,032                              |
| Notes and accounts receivable - trade               | 6,696,429               | 7,309,129                               |
| Electronically recorded monetary claims - operating | 2,393,915               | 2,737,690                               |
| Merchandise and finished goods                      | 3,747,581               | 2,916,882                               |
| Work in process                                     | 2,372,880               | 3,548,758                               |
| Raw materials and supplies                          | 5,426,455               | 6,646,223                               |
| Other   | 931,009                 | 1,239,505                               |
| Allowance for doubtful accounts                     | (62,590)                | (76,795)                                |
| Total current assets                                | 37,182,233              | 45,119,426                              |
| Non-current assets                                  |                         |   |
| Property, plant and equipment                       |                         |   |
| Buildings and structures, net                       | 2,210,310               | 2,375,014                               |
| Machinery, equipment and vehicles, net              | 1,012,725               | 1,357,243                               |
| Land  | 3,143,957               | 3,143,957                               |
| Construction in progress                            | 1,204,096               | 2,346,746                               |
| Other, net  | 674,169                 | 585,377                                 |
| Total property, plant and equipment                 | 8,245,259               | 9,808,339                               |
| Intangible assets                                   |                         |   |
| Goodwill  | 1,111,694               | 976,943                                 |
| Software  | 172,509                 | 205,377                                 |
| Software in progress                                | 52,480                  | 73,020                                  |
| Other   | 103,759                 | 117,034                                 |
| Total intangible assets                             | 1,440,443               | 1,372,375                               |
| Investments and other assets                        |                         |   |
| Investment securities                               | 5,294,188               | 7,382,984                               |
| Deferred tax assets                                 | 416,162                 | 433,179                                 |
| Retirement benefit asset                            | 600,515                 | 915,790                                 |
| Other   | 1,752,352               | 1,809,144                               |
| Allowance for doubtful accounts                     | (1,050)                 | (3,344)                                 |
| Total investments and other assets                  | 8,062,169               | 10,537,755                              |
| Total non-current assets                            | 17,747,872              | 21,718,470                              |
| Total assets  | 54,930,106              | 66,837,897                              |
| 10111 113013  | J <del>1</del> ,/30,100 | 00,037,837                              |

| Current liabilities  |  | As of March 31, 2023 | As of March 31, 2024 |
|--|--|----------------------|----------------------|
| Notes and accounts payable - trade         2,494,662         2,753,271           Electronically recorded obligations - operating         2,943,807         3,610,610           Short-term borrowings         50,000         50,000           Current portion of long-term borrowings         345,000         939,996           Income taxes payable         458,091         534,592           Provision for bonuses         830,634         855,690           Provision for product warranties         168,907         11,807,404           Other         2,376,601         2,909,098           Total current liabilities         9,667,705         11,807,303           Non-current liabilities         317,116         1,071,649           Provision for retirement benefits for directors (and other officers)         317,116         1,071,649           Provision for retirement benefits for directors (and other officers)         121,091         102,548           Retirement benefit liability         1,197,907         1,229,545           Other         147,763         135,708           Total non-current liabilities         2,231,377         7,380,290           Total stupius         9,441,37         94,944           Retained earnings         36,087,293         38,466,449           Total shareho            | Liabilities  |                      |                      |
| Electronically recorded obligations - operating         2,943,807         3,610,610           Short-term borrowings         50,000         50,000           Current portion of long-term borrowings         345,000         939,996           Income taxes payable         458,091         534,592           Provision for bonuses         830,634         855,690           Provision for product warranties         168,907         154,044           Other         2,376,601         2,909,098           Total current liabilities         9,667,05         11,807,303           Non-current liabilities         317,116         1,071,649           Provision for retirement benefits for directors (and other officers)         317,116         1,071,649           Provision for retirement benefits for directors (and other officers)         121,091         122,945           Other         147,63         135,708           Total non-current liabilities         2,231,377         7,380,290           Total liabilities         11,899,083         19,187,594           Net assets         Shareholders' equity         444,137         948,944           Retained earnings         36,087,293         38,466,449           Teasury shares         (332,651)         (322,131)           Total shareh                     | Current liabilities  |                      |                      |
| Short-term borrowings         50,000         50,000           Current portion of long-term borrowings         345,000         939,996           Income taxes payable         458,091         534,529           Provision for bonuses         830,634         855,690           Provision for product warranties         168,907         154,044           Other         2,376,601         2,909,098           Total current liabilities         9,667,705         11,807,303           Non-current liabilities         317,116         1,071,649           Provision for retirement benefits for directors (and other officers)         317,116         1,071,649           Provision for retirement benefits for directors (and other officers)         121,091         102,548           Retirement benefit liability         1,197,907         1,229,545           Other         147,763         135,708           Total non-current liabilities         2,231,377         7,380,290           Total liabilities         11,899,083         19,187,594           Net assets         11,899,083         19,187,594           Net assets         1,460,000         1,460,000           Capital surplus         944,137         948,944           Retained earnings         36,087,293         38,466,449                              | Notes and accounts payable - trade                         | 2,494,662            | 2,753,271            |
| Current portion of long-term borrowings         345,000         939,996           Income taxes payable         458,091         534,592           Provision for bonuses         830,634         855,690           Provision for product warranties         168,907         154,044           Other         2,376,601         2,909,098           Total current liabilities         9,667,705         11,807,303           Non-current liabilities         447,500         4,840,838           Deferred tax liabilities         317,116         1,071,649           Provision for retirement benefits for directors (and other officers)         121,091         102,548           Retirement benefit liability         1,197,907         1,229,545           Other         147,763         135,708           Total non-current liabilities         2,231,377         7,380,290           Net assets         11,899,083         19,187,594           Net assets         Share capital         1,460,000         1,460,000           Capital liabilities         944,137         948,944           Retained earnings         36,087,293         38,466,449           Treasury shares         3(32,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262                                       | Electronically recorded obligations - operating            | 2,943,807            | 3,610,610            |
| Income taxes payable         458,091         534,592           Provision for bonuses         830,634         855,690           Provision for product warranties         168,907         154,044           Other         2,376,601         2,909,098           Total current liabilities  | Short-term borrowings                                      | 50,000               | 50,000               |
| Provision for bonuses         830,634         855,690           Provision for product warranties         168,907         154,044           Other         2,376,601         2,909,098           Total current liabilities         9,667,705         11,807,303           Non-current liabilities         447,500         4,840,838           Deferred tax liabilities         317,116         1,071,649           Provision for retirement benefits for directors (and other officers)         121,091         102,548           Retirement benefit liability         1,197,907         1,229,545           Other         147,763         135,708           Total non-current liabilities         2,231,377         7,380,290           Net assets         3         1,460,000         1,460,000           Capital surplus         944,137         948,944                              | Current portion of long-term borrowings                    | 345,000              | 939,996              |
| Provision for product warranties         168,907         154,044           Other         2,376,601         2,909,098           Total current liabilities         9,667,705         11,807,303           Non-current liabilities         30,607,705         11,807,303           Long-term borrowings         447,500         4,840,838           Deferred tax liabilities         317,116         1,071,649           Provision for retirement benefits for directors (and other officers)         121,091         102,548           Retirement benefit liability         1,197,907         1,229,545           Other         147,763         135,708           Total non-current liabilities         2,231,377         7,380,290           Total liabilities         11,899,083         19,187,594           Net assets         Share capital         1,460,000         1,460,000           Capital surplus         944,137         948,944           Retained earnings         36,087,293         38,466,449           Treasury shares         (332,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262           Accumulated other comprehensive income         1,310,496         2,728,811           Foreign currency translation adjustment         56                              | Income taxes payable                                       | 458,091              | 534,592              |
| Other         2,376,601         2,909,098           Total current liabilities         9,667,705         11,807,303           Non-current liabilities         31,100         4,840,888           Long-term borrowings         447,500         4,840,888           Deferred tax liabilities         317,116         1,071,649           Provision for retirement benefits for directors (and other officers)         121,091         102,548           Retirement benefit liability         1,197,907         1,229,545           Other         147,763         135,708           Total non-current liabilities         2,231,377         7,380,290           Total liabilities         11,899,083         19,187,594           Net assets         5         5           Shareholders' equity         944,137         948,944           Retained earnings         36,087,293         38,466,449           Treasury shares         (332,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262           Accumulated other comprehensive income         1,310,496         2,728,811           Foreign currency translation adjustment         561,280         860,210           Remeasurements of defined benefit plans         105,077         228,353  | Provision for bonuses                                      | 830,634              | 855,690              |
| Total current liabilities         9,667,705         11,807,303           Non-current liabilities         447,500         4,840,838           Deferred tax liabilities         317,116         1,071,649           Provision for retirement benefits for directors (and other officers)         121,091         102,548           Retirement benefit liability         1,197,907         1,229,545           Other         147,763         135,708           Total non-current liabilities         2,231,377         7,380,290           Total liabilities         11,899,083         19,187,594           Net assets         Share capital         1,460,000         1,460,000           Capital surplus         944,137         948,944           Retained earnings         36,087,293         38,466,449           Treasury shares         (332,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262           Accumulated other comprehensive income         1,310,496         2,728,811           Foreign currency translation adjustment         561,280         860,210           Remeasurements of defined benefit plans         105,077         228,353           Total accumulated other comprehensive income         1,976,854         3,817,374                                | Provision for product warranties                           | 168,907              | 154,044              |
| Non-current liabilities         447,500         4,840,838           Deferred tax liabilities         317,116         1,071,649           Provision for retirement benefits for directors (and other officers)         121,091         102,548           Retirement benefit liability         1,197,907         1,229,545           Other         147,763         135,708           Total non-current liabilities         2,231,377         7,380,290           Total liabilities         11,899,083         19,187,594           Net assets         Share capital         1,460,000         1,460,000           Capital surplus         944,137         948,944           Retained earnings         36,087,293         38,466,449           Treasury shares         332,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262           Accumulated other comprehensive income         1,310,496         2,728,811           Foreign currency translation adjustment         561,280         860,210           Remeasurements of defined benefit plans         105,077         228,353           Total accumulated other comprehensive income         1,976,854         3,817,374           Non-controlling interests         2,895,387         3,279,665           To                     | Other  | 2,376,601            | 2,909,098            |
| Long-term borrowings         447,500         4,840,838           Deferred tax liabilities         317,116         1,071,649           Provision for retirement benefits for directors (and other officers)         121,091         102,548           Retirement benefit liability         1,197,907         1,229,545           Other         147,763         135,708           Total non-current liabilities         2,231,377         7,380,290           Total liabilities         11,899,083         19,187,594           Net assets         Sharecholders' equity         Share capital         1,460,000         1,460,000           Capital surplus         944,137         948,944         944,137         948,944           Retained earnings         36,087,293         38,466,449         38,158,779         40,553,262           Accumulated other comprehensive income         (332,651)         (322,131)         70 and 100,000         10,503,262           Accumulated other comprehensive income         1,310,496         2,728,811         2,728,811         105,077         228,353         105,077         228,353         105,077         228,353         105,077         228,353         105,077         228,353         105,076         2,79,665         100,000         10,000         10,000         10,000 | Total current liabilities                                  | 9,667,705            | 11,807,303           |
| Deferred tax liabilities         317,116         1,071,649           Provision for retirement benefits for directors (and other officers)         121,091         102,548           Retirement benefit liability         1,197,907         1,229,545           Other         147,763         135,708           Total non-current liabilities         2,231,377         7,380,290           Total liabilities         11,899,083         19,187,594           Net assets         Share capital         1,460,000         1,460,000           Capital surplus         944,137         948,944           Retained earnings         36,087,293         38,466,449           Treasury shares         (332,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262           Accumulated other comprehensive income         1,310,496         2,728,811           Foreign currency translation adjustment         561,280         860,210           Remeasurements of defined benefit plans         105,077         228,353           Total accumulated other comprehensive income         1,976,854         3,817,374           Non-controlling interests         2,895,387         3,279,665           Total net assets         43,031,022         47,650,302                                    | Non-current liabilities                                    |                      |                      |
| Provision for retirement benefits for directors (and other officers)         121,091         102,548           Retirement benefit liability         1,197,907         1,229,545           Other         147,763         135,708           Total non-current liabilities         2,231,377         7,380,290           Total liabilities         11,899,083         19,187,594           Net assets         Share capital         1,460,000         1,460,000           Capital surplus         944,137         948,944           Retained earnings         36,087,293         38,466,449           Treasury shares         332,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262           Accumulated other comprehensive income         1,310,496         2,728,811           Foreign currency translation adjustment         561,280         860,210           Remeasurements of defined benefit plans         105,077         228,353           Total accumulated other comprehensive income         1,976,854         3,817,374           Non-controlling interests         2,895,387         3,279,665           Total net assets         43,031,022         47,650,302  | Long-term borrowings                                       | 447,500              | 4,840,838            |
| officers)         121,091         102,548           Retirement benefit liability         1,197,907         1,229,545           Other         147,763         135,708           Total non-current liabilities         2,231,377         7,380,290           Total liabilities         11,899,083         19,187,594           Net assets         Share capital         1,460,000         1,460,000           Capital surplus         944,137         948,944           Retained earnings         36,087,293         38,466,449           Treasury shares         (332,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262           Accumulated other comprehensive income         1,310,496         2,728,811           Foreign currency translation adjustment         561,280         860,210           Remeasurements of defined benefit plans         105,077         228,353           Total accumulated other comprehensive income         1,976,854         3,817,374           Non-controlling interests         2,895,387         3,279,665           Total net assets         43,031,022         47,650,302  | Deferred tax liabilities                                   | 317,116              | 1,071,649            |
| Retirement benefit liability         1,197,907         1,229,545           Other         147,763         135,708           Total non-current liabilities         2,231,377         7,380,290           Total liabilities         11,899,083         19,187,594           Net assets         Shareholders' equity           Share capital         1,460,000         1,460,000           Capital surplus         944,137         948,944           Retained earnings         36,087,293         38,466,449           Treasury shares         (332,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262           Accumulated other comprehensive income         1,310,496         2,728,811           Foreign currency translation adjustment         561,280         860,210           Remeasurements of defined benefit plans         105,077         228,353           Total accumulated other comprehensive income         1,976,854         3,817,374           Non-controlling interests         2,895,387         3,279,665           Total net assets         43,031,022         47,650,302   | Provision for retirement benefits for directors (and other | 121 001              | 102.549              |
| Other         147,63         135,708           Total non-current liabilities         2,231,377         7,380,290           Total liabilities         11,899,083         19,187,594           Net assets         Shareholders' equity           Share capital         1,460,000         1,460,000           Capital surplus         944,137         948,944           Retained earnings         36,087,293         38,466,449           Treasury shares         (332,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262           Accumulated other comprehensive income         1,310,496         2,728,811           Foreign currency translation adjustment         561,280         860,210           Remeasurements of defined benefit plans         105,077         228,353           Total accumulated other comprehensive income         1,976,854         3,817,374           Non-controlling interests         2,895,387         3,279,665           Total net assets         43,031,022         47,650,302   | officers)  | 121,091              | 102,348              |
| Total non-current liabilities         2,231,377         7,380,290           Total liabilities         11,899,083         19,187,594           Net assets         Shareholders' equity           Share capital         1,460,000         1,460,000           Capital surplus         944,137         948,944           Retained earnings         36,087,293         38,466,449           Treasury shares         (332,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262           Accumulated other comprehensive income         1,310,496         2,728,811           Foreign currency translation adjustment         561,280         860,210           Remeasurements of defined benefit plans         105,077         228,353           Total accumulated other comprehensive income         1,976,854         3,817,374           Non-controlling interests         2,895,387         3,279,665           Total net assets         43,031,022         47,650,302  | Retirement benefit liability                               | 1,197,907            | 1,229,545            |
| Total liabilities         11,899,083         19,187,594           Net assets         Shareholders' equity           Share capital         1,460,000         1,460,000           Capital surplus         944,137         948,944           Retained earnings         36,087,293         38,466,449           Treasury shares         (332,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262           Accumulated other comprehensive income         1,310,496         2,728,811           Foreign currency translation adjustment         561,280         860,210           Remeasurements of defined benefit plans         105,077         228,353           Total accumulated other comprehensive income         1,976,854         3,817,374           Non-controlling interests         2,895,387         3,279,665           Total net assets         43,031,022         47,650,302  | Other  | 147,763              | 135,708              |
| Net assets           Shareholders' equity           Share capital         1,460,000         1,460,000           Capital surplus         944,137         948,944           Retained earnings         36,087,293         38,466,449           Treasury shares         (332,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262           Accumulated other comprehensive income         1,310,496         2,728,811           Foreign currency translation adjustment         561,280         860,210           Remeasurements of defined benefit plans         105,077         228,353           Total accumulated other comprehensive income         1,976,854         3,817,374           Non-controlling interests         2,895,387         3,279,665           Total net assets         43,031,022         47,650,302  | Total non-current liabilities                              | 2,231,377            | 7,380,290            |
| Shareholders' equity         1,460,000         1,460,000           Capital surplus         944,137         948,944           Retained earnings         36,087,293         38,466,449           Treasury shares         (322,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262           Accumulated other comprehensive income         1,310,496         2,728,811           Foreign currency translation adjustment         561,280         860,210           Remeasurements of defined benefit plans         105,077         228,353           Total accumulated other comprehensive income         1,976,854         3,817,374           Non-controlling interests         2,895,387         3,279,665           Total net assets         43,031,022         47,650,302   | Total liabilities  | 11,899,083           | 19,187,594           |
| Share capital       1,460,000       1,460,000         Capital surplus       944,137       948,944         Retained earnings       36,087,293       38,466,449         Treasury shares       (332,651)       (322,131)         Total shareholders' equity       38,158,779       40,553,262         Accumulated other comprehensive income       1,310,496       2,728,811         Foreign currency translation adjustment       561,280       860,210         Remeasurements of defined benefit plans       105,077       228,353         Total accumulated other comprehensive income       1,976,854       3,817,374         Non-controlling interests       2,895,387       3,279,665         Total net assets       43,031,022       47,650,302  | Net assets   |                      |                      |
| Capital surplus       944,137       948,944         Retained earnings       36,087,293       38,466,449         Treasury shares       (332,651)       (322,131)         Total shareholders' equity       38,158,779       40,553,262         Accumulated other comprehensive income       1,310,496       2,728,811         Foreign currency translation adjustment       561,280       860,210         Remeasurements of defined benefit plans       105,077       228,353         Total accumulated other comprehensive income       1,976,854       3,817,374         Non-controlling interests       2,895,387       3,279,665         Total net assets       43,031,022       47,650,302  | Shareholders' equity                                       |                      |                      |
| Retained earnings       36,087,293       38,466,449         Treasury shares       (332,651)       (322,131)         Total shareholders' equity       38,158,779       40,553,262         Accumulated other comprehensive income       Valuation difference on available-for-sale securities       1,310,496       2,728,811         Foreign currency translation adjustment       561,280       860,210         Remeasurements of defined benefit plans       105,077       228,353         Total accumulated other comprehensive income       1,976,854       3,817,374         Non-controlling interests       2,895,387       3,279,665         Total net assets       43,031,022       47,650,302  | Share capital  | 1,460,000            | 1,460,000            |
| Treasury shares         (332,651)         (322,131)           Total shareholders' equity         38,158,779         40,553,262           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         1,310,496         2,728,811           Foreign currency translation adjustment         561,280         860,210           Remeasurements of defined benefit plans         105,077         228,353           Total accumulated other comprehensive income         1,976,854         3,817,374           Non-controlling interests         2,895,387         3,279,665           Total net assets         43,031,022         47,650,302  | Capital surplus  | 944,137              | 948,944              |
| Total shareholders' equity       38,158,779       40,553,262         Accumulated other comprehensive income       Valuation difference on available-for-sale securities       1,310,496       2,728,811         Foreign currency translation adjustment       561,280       860,210         Remeasurements of defined benefit plans       105,077       228,353         Total accumulated other comprehensive income       1,976,854       3,817,374         Non-controlling interests       2,895,387       3,279,665         Total net assets       43,031,022       47,650,302  | Retained earnings  | 36,087,293           | 38,466,449           |
| Accumulated other comprehensive income       1,310,496       2,728,811         Foreign currency translation adjustment       561,280       860,210         Remeasurements of defined benefit plans       105,077       228,353         Total accumulated other comprehensive income       1,976,854       3,817,374         Non-controlling interests       2,895,387       3,279,665         Total net assets       43,031,022       47,650,302   | Treasury shares  | (332,651)            | (322,131)            |
| Valuation difference on available-for-sale securities       1,310,496       2,728,811         Foreign currency translation adjustment       561,280       860,210         Remeasurements of defined benefit plans       105,077       228,353         Total accumulated other comprehensive income       1,976,854       3,817,374         Non-controlling interests       2,895,387       3,279,665         Total net assets       43,031,022       47,650,302  | Total shareholders' equity                                 | 38,158,779           | 40,553,262           |
| Foreign currency translation adjustment         561,280         860,210           Remeasurements of defined benefit plans         105,077         228,353           Total accumulated other comprehensive income         1,976,854         3,817,374           Non-controlling interests         2,895,387         3,279,665           Total net assets         43,031,022         47,650,302  | Accumulated other comprehensive income                     |                      |                      |
| Remeasurements of defined benefit plans         105,077         228,353           Total accumulated other comprehensive income         1,976,854         3,817,374           Non-controlling interests         2,895,387         3,279,665           Total net assets         43,031,022         47,650,302  | Valuation difference on available-for-sale securities      | 1,310,496            | 2,728,811            |
| Total accumulated other comprehensive income         1,976,854         3,817,374           Non-controlling interests         2,895,387         3,279,665           Total net assets         43,031,022         47,650,302  | Foreign currency translation adjustment                    | 561,280              | 860,210              |
| Non-controlling interests         2,895,387         3,279,665           Total net assets         43,031,022         47,650,302   | Remeasurements of defined benefit plans                    | 105,077              | 228,353              |
| Total net assets 43,031,022 47,650,302   | Total accumulated other comprehensive income               | 1,976,854            | 3,817,374            |
|  | Non-controlling interests                                  | 2,895,387            | 3,279,665            |
|  | Total net assets   | 43,031,022           | 47,650,302           |
| - 1 1  | Total liabilities and net assets                           | 54,930,106           | 66,837,897           |

# Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

|   |                   | (Thousands of yen) |
|---|-------------------|--------------------|
|   | Fiscal year ended | Fiscal year ended  |
|   | March 31, 2023    | March 31, 2024     |
| Net sales   | 37,206,881        | 38,546,304         |
| Cost of sales   | 19,428,873        | 21,049,683         |
| Gross profit  | 17,778,008        | 17,496,621         |
| Selling, general and administrative expenses                  |                   |                    |
| Salaries and allowances                                       | 3,950,340         | 4,125,210          |
| Remuneration for directors (and other officers)               | 346,740           | 356,559            |
| Provision for bonuses   | 509,486           | 523,975            |
| Retirement benefit expenses                                   | 108,823           | 100,081            |
| Provision for retirement benefits for directors (and other    | 24.651            | 10 427             |
| officers)   | 34,651            | 18,427             |
| Experimentation and research expenses                         | 2,029,183         | 2,361,918          |
| Provision for product warranties                              | 134,581           | 154,044            |
| Provision of allowance for doubtful accounts                  | (14,505)          | 16,049             |
| Other   | 4,985,280         | 5,754,233          |
| Total selling, general and administrative expenses            | 12,084,581        | 13,410,500         |
| Operating profit  | 5,693,426         | 4,086,120          |
| Non-operating income  |                   |                    |
| Interest income   | 15,581            | 7,732              |
| Dividend income   | 97,927            | 124,146            |
| Share of profit of entities accounted for using equity method | 96,521            | 134,853            |
| Foreign exchange gains  | 289,835           | 328,360            |
| Insurance claim income  | 17,707            | 80,783             |
| Other   | 72,318            | 61,904             |
| Total non-operating income                                    | 589,891           | 737,781            |
| Non-operating expenses  |                   |                    |
| Interest expenses   | 3,858             | 11,680             |
| Other   | 9,691             | 2,840              |
| Total non-operating expenses                                  | 13,550            | 14,521             |
| Ordinary profit   | 6,269,768         | 4,809,381          |
| Extraordinary income  | -,,,,,,           | .,,                |
| Gain on sale of non-current assets                            | 4,341             | 371                |
| Gain on sale of investment securities                         | 9                 | _                  |
| Gain on liquidation of subsidiaries and associates            | 34,080            | =                  |
| Compensation income for damage                                | -                 | 20,992             |
| Total extraordinary income                                    | 38,432            | 21,363             |
| Extraordinary losses  | 20,102            | 21,000             |
| Loss on sale of non-current assets                            | 174               | _                  |
| Loss on retirement of non-current assets                      | 86,539            | 2,002              |
| Dismantlement expenses  | 189,840           | 2,002              |
| Total extraordinary losses                                    | 276,553           | 2,002              |
| Profit before income taxes                                    | 6,031,646         | 4,828,741          |
| Income taxes - current  | 1,763,846         | 1,304,251          |
| Income taxes - deferred                                       | 11,071            |                    |
| Total income taxes  |                   | 92,355             |
| <del>-</del>  | 1,774,917         | 1,396,606          |
| Profit  | 4,256,729         | 3,432,135          |
| Profit attributable to non-controlling interests              | 519,834           | 472,718            |
| Profit attributable to owners of parent                       | 3,736,894         | 2,959,416          |

# $Consolidated \ statements \ of \ comprehensive \ income$

|   |                   | (Thousands of yen) |  |
|---|-------------------|--------------------|--|
|   | Fiscal year ended | Fiscal year ended  |  |
|   | March 31, 2023    | March 31, 2024     |  |
| Profit  | 4,256,729         | 3,432,135          |  |
| Other comprehensive income                                |                   |                    |  |
| Valuation difference on available-for-sale securities     | 90,088            | 1,418,788          |  |
| Foreign currency translation adjustment                   | 267,918           | 290,963            |  |
| Remeasurements of defined benefit plans, net of tax       | (50,401)          | 123,275            |  |
| Share of other comprehensive income of entities accounted | 26 610            | 20.090             |  |
| for using equity method                                   | 36,619            | 39,080             |  |
| Total other comprehensive income                          | 344,225           | 1,872,107          |  |
| Comprehensive income                                      | 4,600,954         | 5,304,242          |  |
| Comprehensive income attributable to                      |                   |                    |  |
| Owners of parent  | 4,061,821         | 4,799,936          |  |
| Non-controlling interests                                 | 539,132           | 504,306            |  |

## Consolidated statements of changes in equity

Fiscal year ended March 31, 2023

(Thousands of yen)

|  | Shareholders' equity |                 |                   |                 |                                  |  |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------------|--|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total<br>shareholders'<br>equity |  |
| Balance at beginning of period                       | 1,460,000            | 942,938         | 32,806,871        | (346,345)       | 34,863,464                       |  |
| Changes during period                                |                      |                 |                   |                 |                                  |  |
| Dividends of surplus                                 |                      |                 | (456,472)         |                 | (456,472)                        |  |
| Profit attributable to owners of parent              |                      |                 | 3,736,894         |                 | 3,736,894                        |  |
| Purchase of treasury shares                          |                      |                 |                   | (226)           | (226)                            |  |
| Disposal of treasury shares                          |                      | 1,198           |                   | 13,921          | 15,120                           |  |
| Net changes in items other than shareholders' equity |                      |                 |                   |                 |                                  |  |
| Total changes during period                          | _                    | 1,198           | 3,280,421         | 13,694          | 3,295,314                        |  |
| Balance at end of period                             | 1,460,000            | 944,137         | 36,087,293        | (332,651)       | 38,158,779                       |  |

|  | Ac   | ccumulated other c                            | omprehensive incor                            | ne   |                              |                  |
|--|--|---|---|--|------------------------------|------------------|
|  | Valuation<br>difference on<br>available-for-sale<br>securities | Foreign currency<br>translation<br>adjustment | Remeasurements<br>of defined<br>benefit plans | Total<br>accumulated<br>other<br>comprehensive<br>income | Non-controlling<br>interests | Total net assets |
| Balance at beginning of period                       | 1,220,595  | 275,853                                       | 155,479                                       | 1,651,927  | 2,487,240                    | 39,002,633       |
| Changes during period                                |  |   |   |  |                              |                  |
| Dividends of surplus                                 |  |   |   |  |                              | (456,472)        |
| Profit attributable to owners of parent              |  |   |   |  |                              | 3,736,894        |
| Purchase of treasury shares                          |  |   |   |  |                              | (226)            |
| Disposal of treasury shares                          |  |   |   |  |                              | 15,120           |
| Net changes in items other than shareholders' equity | 89,901   | 285,427                                       | (50,401)                                      | 324,927  | 408,146                      | 733,074          |
| Total changes during period                          | 89,901   | 285,427                                       | (50,401)                                      | 324,927  | 408,146                      | 4,028,389        |
| Balance at end of period                             | 1,310,496  | 561,280                                       | 105,077                                       | 1,976,854  | 2,895,387                    | 43,031,022       |

## (Thousands of yen)

|  | Shareholders' equity |                 |                   |                 |                                  |  |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------------|--|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total<br>shareholders'<br>equity |  |
| Balance at beginning of period                       | 1,460,000            | 944,137         | 36,087,293        | (332,651)       | 38,158,779                       |  |
| Changes during period                                |                      |                 |                   |                 |                                  |  |
| Dividends of surplus                                 |                      |                 | (580,260)         |                 | (580,260)                        |  |
| Profit attributable to owners of parent              |                      |                 | 2,959,416         |                 | 2,959,416                        |  |
| Purchase of treasury shares                          |                      |                 |                   |                 | -                                |  |
| Disposal of treasury shares                          |                      | 4,807           |                   | 10,519          | 15,327                           |  |
| Net changes in items other than shareholders' equity |                      |                 |                   |                 |                                  |  |
| Total changes during period                          | _                    | 4,807           | 2,379,155         | 10,519          | 2,394,482                        |  |
| Balance at end of period                             | 1,460,000            | 948,944         | 38,466,449        | (322,131)       | 40,553,262                       |  |

|  | Ad   | ccumulated other co                           | omprehensive incor                            | ne   |                              |                  |
|--|--|---|---|--|------------------------------|------------------|
|  | Valuation<br>difference on<br>available-for-sale<br>securities | Foreign currency<br>translation<br>adjustment | Remeasurements<br>of defined<br>benefit plans | Total<br>accumulated<br>other<br>comprehensive<br>income | Non-controlling<br>interests | Total net assets |
| Balance at beginning of period                       | 1,310,496  | 561,280                                       | 105,077                                       | 1,976,854  | 2,895,387                    | 43,031,022       |
| Changes during period                                |  |   |   |  |                              |                  |
| Dividends of surplus                                 |  |   |   |  |                              | (580,260)        |
| Profit attributable to owners of parent              |  |   |   |  |                              | 2,959,416        |
| Purchase of treasury shares                          |  |   |   |  |                              | -                |
| Disposal of treasury shares                          |  |   |   |  |                              | 15,327           |
| Net changes in items other than shareholders' equity | 1,418,315  | 298,929                                       | 123,275                                       | 1,840,519  | 384,277                      | 2,224,797        |
| Total changes during period                          | 1,418,315  | 298,929                                       | 123,275                                       | 1,840,519  | 384,277                      | 4,619,280        |
| Balance at end of period                             | 2,728,811  | 860,210                                       | 228,353                                       | 3,817,374  | 3,279,665                    | 47,650,302       |

## Consolidated statements of cash flows

|   |                   | (Thousands of yen) |
|---|-------------------|--------------------|
|   | Fiscal year ended | Fiscal year ended  |
|   | March 31, 2023    | March 31, 2024     |
| Cash flows from operating activities                                |                   |                    |
| Profit before income taxes  | 6,031,646         | 4,828,741          |
| Depreciation  | 1,051,733         | 1,104,948          |
| Loss (gain) on sale and retirement of property, plant and equipment | 82,200            | 1,631              |
| Loss (gain) on sale of intangible assets                            | 172               | _                  |
| Loss (gain) on sale of investment securities                        | (9)               | _                  |
| Loss (gain) on liquidation of subsidiaries and associates           | (34,080)          | _                  |
| Compensation income for damage                                      | _                 | (20,992)           |
| Dismantlement expenses  | 189,840           | _                  |
| Amortization of goodwill  | 134,750           | 134,750            |
| Increase (decrease) in allowance for doubtful accounts              | (14,505)          | 16,049             |
| Increase (decrease) in provision for bonuses                        | 75,768            | 19,050             |
| Increase (decrease) in provision for product warranties             | 13,303            | (14,863)           |
| Increase (decrease) in retirement benefit liability                 | (49,488)          | (106,516)          |
| Increase (decrease) in provision for retirement benefits for        | ( , , , , ,       |                    |
| directors (and other officers)                                      | (15,658)          | (18,542)           |
| Interest and dividend income  | (113,509)         | (131,879)          |
| Interest expenses   | 3,858             | 11,680             |
| Share of loss (profit) of entities accounted for using equity       |                   |                    |
| method  | (96,521)          | (134,853)          |
| Decrease (increase) in trade receivables                            | 443,725           | (836,809)          |
| Decrease (increase) in inventories                                  | (3,104,937)       | (1,417,118)        |
| Increase (decrease) in trade payables                               | 843,357           | 740,836            |
| Other, net  | (440,962)         | (373,215)          |
| Subtotal  | 5,000,681         | 3,802,897          |
| Interest and dividends received                                     | 152,244           | 160,515            |
| Interest paid   | (3,824)           | (13,415)           |
| Compensation income for damage received                             | _                 | 20,992             |
| Income taxes paid   | (2,529,267)       | (1,421,864)        |
| Net cash provided by (used in) operating activities                 | 2,619,833         | 2,549,125          |
| Cash flows from investing activities                                | 2,017,033         | 2,3 13,123         |
| Purchase of property, plant and equipment                           | (1,435,860)       | (1,905,090)        |
| Proceeds from sale of property, plant and equipment                 | 9,639             | 689                |
| Purchase of intangible assets                                       | (97,299)          | (115,382)          |
| Purchase of investment securities                                   | (54,606)          | (50,912)           |
| Proceeds from sale of investment securities                         | 10                | (50,712)           |
| Proceeds from liquidation of subsidiaries and associates            | 54,080            | _                  |
| Other, net  | 36,160            | (252,106)          |
| Net cash provided by (used in) investing activities                 | (1,487,876)       | (2,322,802)        |
| Ther easil provided by (used iii) lilvesting activities             | (1,407,070)       | (2,322,802)        |

(Thousands of yen)

|   |                   | (                 |  |
|---|-------------------|-------------------|--|
|   | Fiscal year ended | Fiscal year ended |  |
|   | March 31, 2023    | March 31, 2024    |  |
| Cash flows from financing activities                        |                   |                   |  |
| Proceeds from long-term borrowings                          | _                 | 5,500,000         |  |
| Repayments of long-term borrowings                          | (410,000)         | (511,666)         |  |
| Purchase of treasury shares                                 | (226)             | =                 |  |
| Dividends paid  | (456,635)         | (579,097)         |  |
| Dividends paid to non-controlling interests                 | (130,072)         | (120,028)         |  |
| Other, net  | (14,231)          | (23,392)          |  |
| Net cash provided by (used in) financing activities         | (1,011,166)       | 4,265,815         |  |
| Effect of exchange rate change on cash and cash equivalents | 445,302           | 367,281           |  |
| Net increase (decrease) in cash and cash equivalents        | 566,092           | 4,859,420         |  |
| Cash and cash equivalents at beginning of period            | 14,572,236        | 15,138,329        |  |
| Cash and cash equivalents at end of period                  | 15,138,329        | 19,997,750        |  |